

**QUARTERLY REPORT**  
**2nd QUARTER**  
**OCTOBER 2009 – DECEMBER 2009**



**STEVE TSHWETE**  
**LOCAL MUNICIPALITY**  
**MP 313**

## **AGENDA ITEM FOR MAYORAL COMMITTEE MEETING**

### **HEADING: QUARTERLY REPORT: 1 OCTOBER 2009 UNTIL 31 DECEMBER 2009**

Town Clerk Number:  
Town Secretary Reference Number: MF: 9/2/1  
Contact Person: L. Prinsloo

**ITEM TRANSFERRED TO:** File: 0000R2266.MM  
Date initiated: 8 January, 2009

Annexures attached as **ANNEXURE A page 1 – 7 ANNEXURE B page 1 - 5;**  
**ANNEXURE C page 1 – 4;**

### **Report by the Executive Manager Finance**

1. Section 52(d) of the Municipal Finance Management Act, Act 56 of 2003 stipulates:

*“The mayor of a municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality”.*

2. New draft quarterly reporting documents were drawn up in line with the monthly reporting formats of National Treasury. This will ensure a uniform basis for all in-year reporting to Council. The draft reports are attached as **ANNEXURES**.

3. **ANNEXURE A**  
**Quarterly Budget Statement – Operating**

- a) Table C1 – Quarterly budget statement summary

This table provides an overview of quarterly performance for both the operating and capital budgets, and also provides an overview of debtors and creditors at the end of the quarter.

- b) Table C2 – Financial performance by vote

This table compares the actual revenue and expenditure per vote per quarter, as well as measures year to date, actual revenue and expenditure with planned figures.

- c) Table C4 – Financial performance by categories

This table provides the quarterly detail for revenue by source and expenditure by type. Detail explanations on deviations have been provided in the October to December 2009 monthly reports, where percentages differ with more/less than 10%.

Furthermore, it can be said that the actual year to date revenue at the end of the second quarter was 6% more than the planned figure, whilst the actual year to date expenditure was lower than the planned figure with a total of 6%.

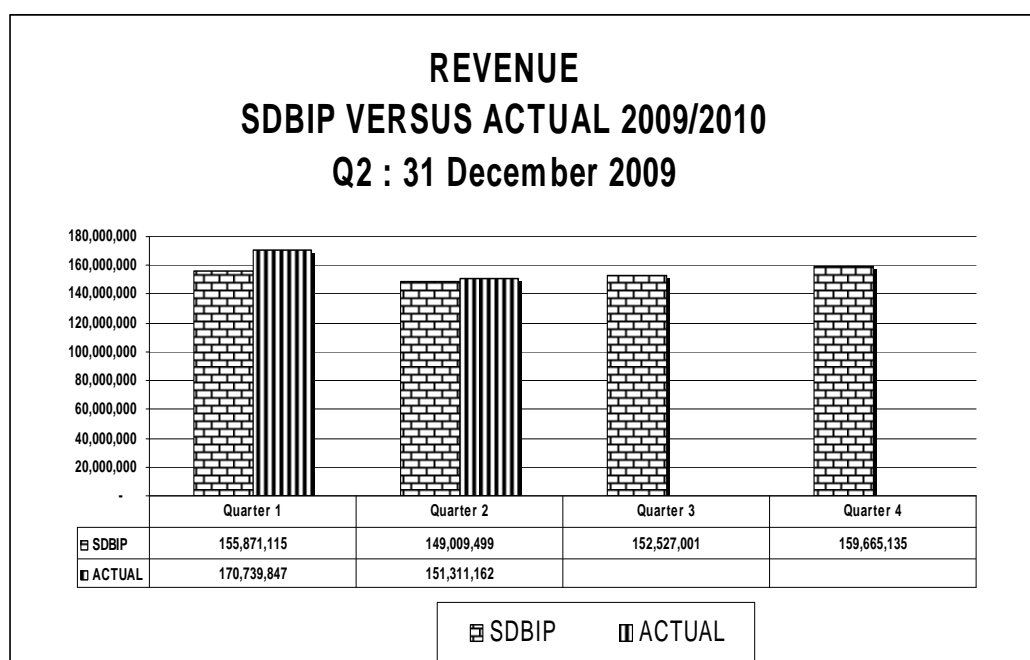
d) Table SC 13c – Expenditure on repairs and maintenance by asset class

This table presents the repairs and maintenance performed per asset class. The expenditure of R15,7-million for the quarter is 15,3% lower than the planned figure of R18,5-million.

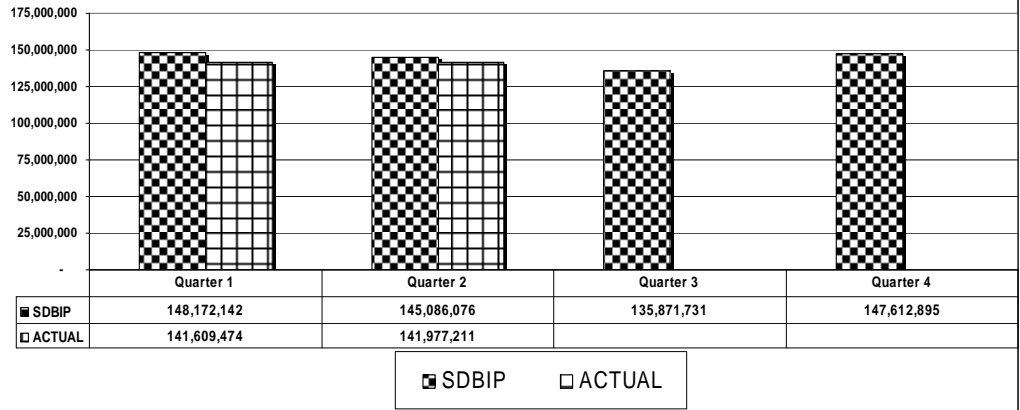
The implementation of the total budget for the second quarter 1 October 2009 to 31 December 2009 of the 2009/2010 financial year, is as follows:

	<b>Total Annual Budget</b>	<b>Actual Q2</b>	<b>SDBIP Q2</b>	<b>Variance Amount</b>	<b>Actual / SDBIP Variance %</b>
Operating Revenue	617 072 750	151 311 162	149 009 499	2 301 663	2%
Operating Expenditure	576 742 844	141 977 211	145 086 076	(3 108 865)	(2%)
<b>Surplus (Deficit)</b>	<b>40 329 906</b>	<b>9 333 951</b>	<b>3 923 423</b>	<b>5 410 528</b>	<b>58%</b>

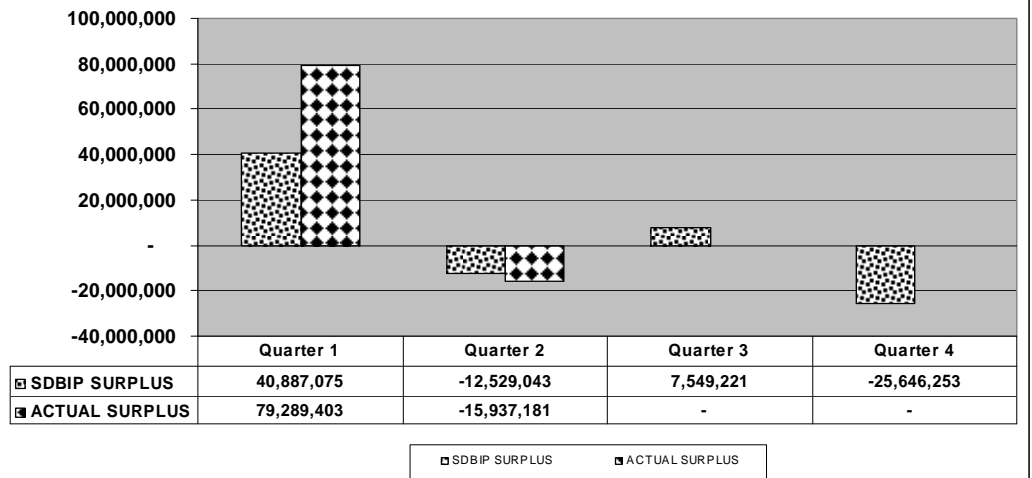
Graphical presentations of the revenue, expenditure and cashflow, to supplement the above table, are as follows:



**OPEX  
SDBIP VERSUS ACTUAL  
Q2 : 31 December 2009**



**CASH FLOW  
SDBIP VERSUS ACTUAL  
Q2 : 31 December 2009**



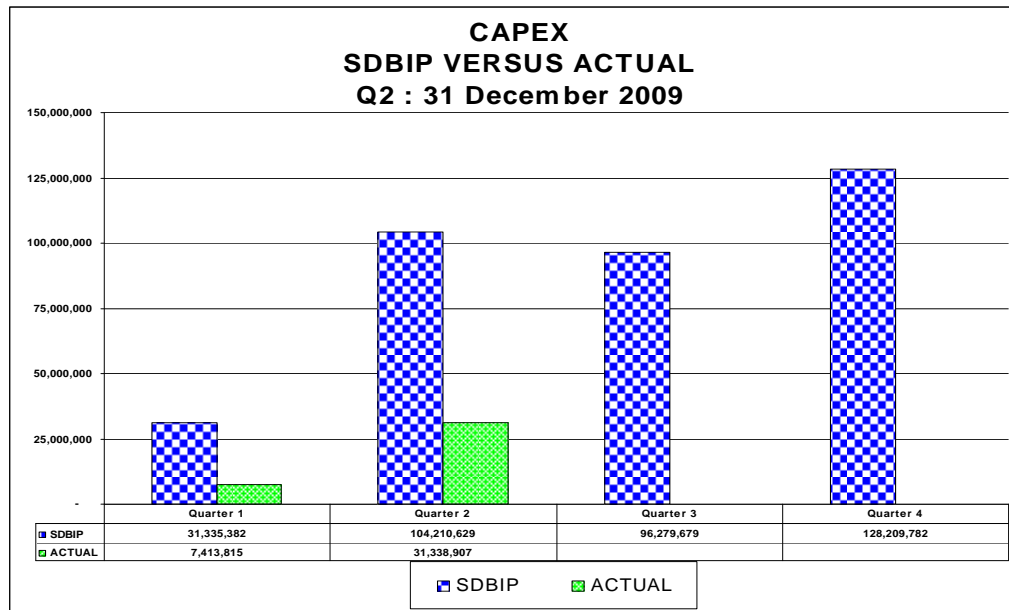
4. **ANNEXURE B**  
**Quarterly Budget Statement – Capital Expenditure**

a) Table C5 – Capital expenditure by vote

This table measures the actual capital expenditure by vote against the planned capital expenditure (SDBIP).

The actual capital expenditure for the second quarter of the financial year amounts to 30% of the planned amount for the quarter.

The capital expenditure can be graphically presented as follows:



b) Table SC12 – Capital expenditure by trend

Table SC12 provides information on the quarterly trends of capital expenditure. If compared to the first quarter results there is an increase of R23,9-million in the capital expenditure which is a vast improvement. However the progress on capital expenditures will have to be closely monitored over the next quarter to ensure that all targets are achieved in terms of the approved Capital Budget by 30 June 2010.

c) Table SC 13a & SC 13b – Capital expenditure by asset type (for new and renewal of existing assets)

These tables provide the detail of capital expenditure by asset classification for the past quarter.

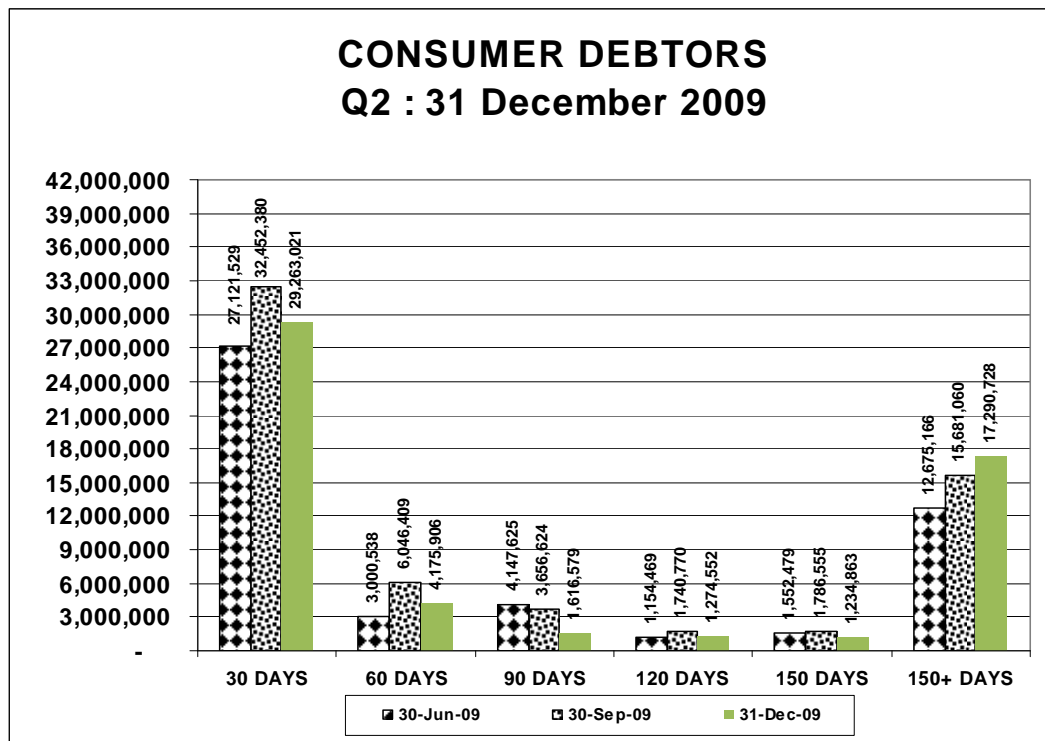
For new assets the capital expenditure in the second quarter amounts to R24,1-million compared to the planned R84,5-million and for renewal of assets the expenditure of R24,1-million slightly exceeds the planned figure of R19,7-million.

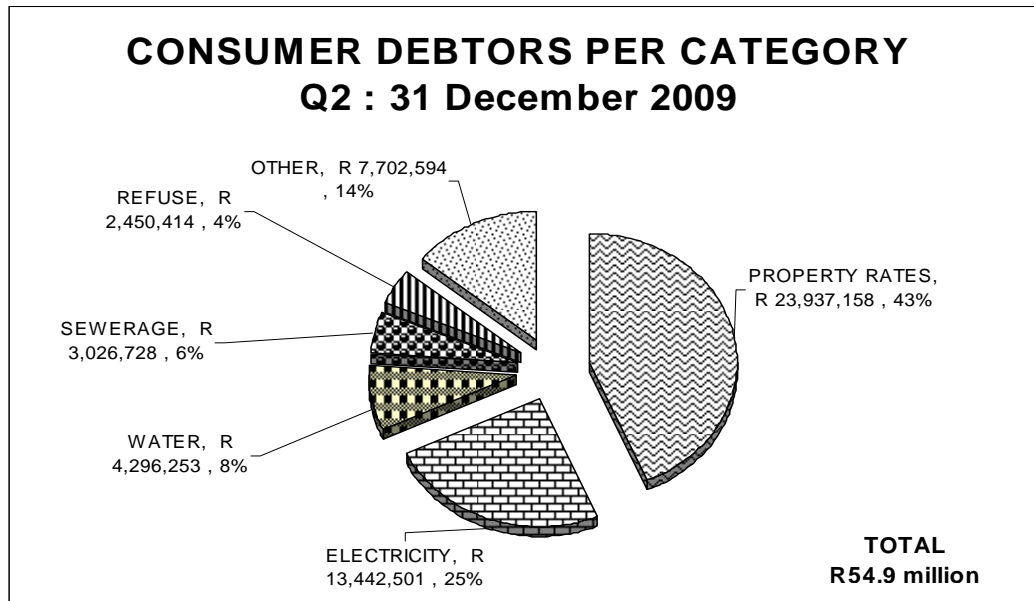
5. **ANNEXURE C**  
**Quarterly Budget Statement – Supporting Tables**

a) Table SC 3 – Ageing on debtors

Table SC 3 provides a breakdown of consumer debtors at the end of the quarter. The outstanding debtors at the end of the last quarter of 2009/2010 amounted to R61,4-million, whilst the figure for the second quarter of the 2009/2010 financial year amounts to R54,9-million. (The quarterly figures are measured prior to the final payment date which falls within the next quarter).

The debtor's ageing and debt per service type can be graphically presented as follows:





b) Table SC2 – Performance indicators

The average collection rates have normalized after some pressure was experienced towards the end of October 2009 and is again in the region of 100%. This was achieved through a collective approach to collect specific large outstanding and other debtors as part of the strict credit control measures. The following summary will provide more detail:

	<b>October 2009</b>	<b>November 2009</b>	<b>December 2009</b>	<b>Average Q2</b>
Debtors collection rate	94,75%	100,67%	109,70%	101,71%
Debtors days	26,89 days	24,75 days	23,20 days	24,95 days
Debtors turnover ratio	7,92%	7,38%	7,03%	7,44%

c) Table SC 5 – Investment portfolio

This table provides a summary of the cash investment activities of Council for the fourth quarter of the financial year. Investments to the value of R180-million matured. The total invested cash at the end of the fourth quarter amounts to R463,9-million.

d) Table SC 8 – Councillor and staff benefits

Table SC 8 provides more detail on councillor and employee benefits for the past quarter. The actual year to date expenditure compared to the planned figure for councillor remuneration has a variance of -15%. The remuneration of senior managers is 23% lower than planned, whilst employee cost of other municipal staff is R6,8-million lower than planned. This can mainly be attributed to 119 vacant positions which existed at the end of the second quarter.

6. During the second quarter, loans totalling R8,4-million were redeemed. Council's External Finance responsibility can be summarised as follows:

<u>Institution</u>	<u>Redeemable</u>	<u>Balance at 30 Nov 2009</u>	<u>Received during the month</u>	<u>Redeemed</u>	<u>Interest Paid</u>	<u>Balance at 31 Dec 2009</u>
DBSA	31-12-2009	439 529,05	-	439 529,05	29 712,50	-
ABSA	30-06-2010	21 347 930,64	-	3 765 893,37	1 549 684,30	17 582 037,27
INCA	31-12-2012	15 054 797,99	-	1 764 872,82	971 426,31	13 289 925,17
INCA	30-06-2019	25 056 419,64	-	651 343,48	1 578 897,68	24 405 076,16
SCMB	01-09-2015	22 638 199,30	-	-	-	22 638 199,30
INCA	30-06-2022	32 645 308,87	-	645 840,28	1 578 208,39	31 999 468,59
INCA	30-06-2023	33 845 432,92	-	600 740,29	1 585 041,90	33 244 692,63
INCA	30-06-2024	35 000 000,00	-	568 740,45	1 582 824,66	34 431 259,55
		<b>186 027 618,41</b>	-	<b>8 436 959,74</b>	<b>8 875 795,74</b>	<b>177 590 658,67</b>

7. Section 11 (4) (a) of the Municipal Finance Management Act, Act 56 of 2003 stipulates:

*"The accounting officer must within 30 days after the end of each quarter, table in the municipal Council a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that quarter."*

#### **WITHDRAWALS FROM MUNICIPAL BANK ACCOUNTS**

<b>Category</b>	<b>Amount</b>
a) Expenditure appropriated in terms of an approved budget: <ul style="list-style-type: none"> <li>• Capital Budget Expenditure</li> <li>• Operating Budget Expenditure</li> </ul>	31 338 907 163 205 027
b) Expenditure authorised in terms of Section 26(4) of the MFMA (Failure to approve a budget)	None
c) Unforeseeable and unavoidable expenditure authorised in terms of Section 29(1)	None
d) Relief, charitable, trust or other funds	None
e) i) Payment of money collected on behalf of a person or organ of state	None
ii) Insurance or other payments received on behalf of a person or organ of state	None
f) Refund money incorrectly paid into bank account	None
g) Refund guarantees, sureties and security deposits.	143 715
h) Cash management and investments for purposes in accordance with Section 13 of MFMA	198 000 000
i) Increased expenditure in terms of Section 31 of MFMA	None
j) Expenditure for other purposes as may be prescribed: <ul style="list-style-type: none"> <li>• External loans repaid</li> </ul>	8 436 958
<b>Total:</b>	<b>401 124 607</b>

8. **Disposal and losses on assets**

In terms of Section 75 (1) (h), an information statement which contains a list of assets which have been disposed of in terms of Section 14 of the MFMA, must be placed on Council's website and therefore, the following must be noted:

Reported assets lost by accident or theft and claimed from the Council's Insurers for the period 1 October 2009 to 31 December 2009:

Date	Department	Description	Amount
			R
02/10/2009	Senior Manager Parks & Recreation Services	Vandalism Nasaret Stadium	13 520,40
06/10/2009	Executive Manager Finance	Theft of daily banking from Coin Security	888 195,96
08/10/2009	Senior Manager Parks & Recreation Services	Vandalism Cricket Club House	14 162,36
21/10/2009	Senior Manager Parks & Recreation Services	Vandalism Rugby Club House	51 890,74
27/11/2009	Senior Manager Civil Engineering Services	Theft of TV set Middelburg dam hostel	1 999,00
01/12/2009	Senior Manager Parks & Recreation Services	Vandalism Nasaret Stadium	19 362,90
07/12/2009	Senior Manager Solid Waste Management	Council vehicle CSY876MP crashed into house Mhluzi X5	Not yet confirmed
09/12/2009	Manager Library Services	Burglary at Mhluzi Library	10 000,00
15/12/2009	Executive Manager Corporate Services	Theft of cellphone	5 000,00
17/12/2009	Senior Manager Parks & Recreation Services	Vandalism Nasaret Stadium	20 179,76
		<b>Total</b>	<b>1 024 311,12</b>

9. It is recommended:

- 9.1 That the quarterly report on financial management for the period 1 October 2009 to 31 December 2009 be noted.
- 9.2 That the report be submitted to the Council by end January 2010.
- 9.3 That the report be sent to National and Provincial Treasury, accompanied by prescribed electronic documentation.
- 9.4 That the report be placed on Council's website, as per Section 75(1)(k) of the MFMA.

Yours faithfully

**EXECUTIVE MANAGER FINANCE**

## ANNEXURE A

MP313 Steve Tshwete - Table C1 Quarterly Budget Statement Summary - Q02 December

Description	2008/09	Budget Year 2009/10										
	Audited Outcome	Original Budget	Adjusted Budget	Q1 Actual	Q2 Actual	Q3 Projected	Q4 Projected	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>												
<b>Financial Performance</b>												
Property rates	116,970	122,307	122,307	34,242	34,345	30,391	30,651	68,587	61,264	7,323	12%	137,175
Service charges	259,970	296,698	296,698	76,932	76,931	74,382	73,836	153,863	148,480	5,383	4%	307,725
Investment revenue	57,357	37,863	37,863	11,633	7,727	9,151	12,114	19,360	16,598	2,761	17%	38,719
Transfers recognised - operational	56,809	60,825	60,825	23,821	13,495	14,801	372	37,316	45,653	(8,337)	-18%	74,631
Other own revenue	64,921	46,370	46,370	15,543	14,953	9,826	16,992	30,496	19,552	10,943	56%	60,991
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>556,028</b>	<b>564,063</b>	<b>564,063</b>	<b>162,170</b>	<b>147,451</b>	<b>138,551</b>	<b>133,965</b>	<b>309,621</b>	<b>291,547</b>	<b>18,074</b>	<b>6%</b>	<b>619,241</b>
Employee costs	152,570	185,131	185,131	41,940	48,777	46,223	45,832	90,718	93,076	(2,359)	-3%	181,435
Remuneration of Councillors	10,501	11,692	11,692	2,572	2,421	2,923	2,923	4,994	5,846	(852)	-15%	9,987
Depreciation & asset impairment	-	73,243	73,243	18,249	18,249	18,311	18,311	36,497	36,622	(124)	-0%	72,995
Finance charges	122	20,190	20,190	5,048	5,048	5,047	5,048	10,095	10,095	0	0%	20,190
Materials and bulk purchases	109,548	146,884	146,884	48,239	30,360	29,853	36,503	78,598	80,528	(1,929)	-2%	157,197
Transfers and grants	1,494	1,505	1,505	115	306	598	203	421	703	(282)		842
Other expenditure	127,923	139,603	139,603	25,562	29,325	33,514	38,997	54,887	67,091	(12,204)	-18%	109,775
<b>Total Expenditure</b>	<b>402,158</b>	<b>578,248</b>	<b>578,248</b>	<b>141,724</b>	<b>134,486</b>	<b>136,470</b>	<b>147,816</b>	<b>276,210</b>	<b>293,962</b>	<b>(17,751)</b>	<b>-6%</b>	<b>552,421</b>
<b>Surplus/(Deficit)</b>	<b>153,870</b>	<b>(14,185)</b>	<b>(14,185)</b>	<b>20,445</b>	<b>12,965</b>	<b>2,081</b>	<b>(13,851)</b>	<b>33,410</b>	<b>(2,415)</b>	<b>35,825</b>	<b>-1484%</b>	<b>66,821</b>
Transfers recognised - capital	17,338	33,010	33,010	8,570	3,797	9,186	5,700	12,367	13,334	(967)	-7%	24,734
Contributions & Contributed assets	-	20,000	20,000	-	-	-	20,000	-	-	-		-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>171,207</b>	<b>38,825</b>	<b>38,825</b>	<b>29,015</b>	<b>16,762</b>	<b>11,267</b>	<b>11,849</b>	<b>45,777</b>	<b>10,919</b>	<b>34,858</b>	<b>319%</b>	<b>91,555</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-		-
<b>Surplus/ (Deficit) for the year</b>	<b>171,207</b>	<b>38,825</b>	<b>38,825</b>	<b>29,015</b>	<b>16,762</b>	<b>11,267</b>	<b>11,849</b>	<b>45,777</b>	<b>10,919</b>	<b>34,858</b>	<b>319%</b>	<b>91,555</b>
<b>Capital expenditure &amp; funds sources</b>												
<b>Capital expenditure</b>												
Capital transfers recognised	20,310	33,010	33,010	396	4,960	10,284	11,266	5,356	11,460	(6,104)	-53%	33,010
Public contributions & donations	-	-	-	-	-	-	-	-	-	-		-
Borrowing	28,966	81,701	78,044	2,921	8,038	25,677	33,254	10,959	18,903	(7,944)	-42%	78,044
Internally generated funds	83,515	253,373	248,982	4,097	18,341	60,318	83,690	22,438	104,843	(82,405)	-79%	248,982
<b>Total sources of capital funds</b>	<b>132,791</b>	<b>368,084</b>	<b>360,035</b>	<b>7,414</b>	<b>31,339</b>	<b>96,280</b>	<b>128,210</b>	<b>38,753</b>	<b>135,206</b>	<b>(96,453)</b>	<b>-71%</b>	<b>360,035</b>
<b>Financial position</b>												
Total current assets	-	-	-	-	-	-	-	-	-	-		-
Total non current assets	-	-	-	-	-	-	-	-	-	-		-
Total current liabilities	-	-	-	-	-	-	-	-	-	-		-
Total non current liabilities	-	-	-	-	-	-	-	-	-	-		-
<b>Community wealth/Equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
<b>Cash flows</b>												
Net cash from (used) operating	-	-	-	-	-	-	-	-	-	-		-
Net cash from (used) investing	-	-	-	-	-	-	-	-	-	-		-
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-		-
<b>Cash/cash equivalents at the month/year end</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>			
<b>Debtors Age Analysis</b>												
Total By Revenue Source	29,263	4,176	1,617	1,275	1,235	17,291	-	-	54,856			
<b>Creditors Age Analysis</b>												
Total Creditors	57,239	-	-	-	-	-	-	-	57,239			

**ANNEXURE A**

MP313 Steve Tshwete - Table C2 Quarterly Budget Statement - Financial Performance (standard classification) - Q02 December

Description	Ref	Budget Year 2009/10											
		2008/09 Audited Outcome	Original Budget	Adjusted Budget	Q1 Actual	Q2 Actual	Q3 Projected	Q4 Projected	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1												
<b>Revenue - Standard</b>													
<i>Governance and administration</i>		248,212	215,894	215,894	71,466	58,914	52,324	51,984	130,380	111,586	18,794	17%	260,760
Executive and council		17,668	19,680	19,680	8,203	4,927	4,917	3	13,130	14,760	(1,630)	-11%	26,259
Budget and treasury office		188,908	175,147	175,147	52,048	45,774	43,240	43,053	97,822	88,855	8,968	10%	195,644
Corporate services		41,636	21,068	21,068	11,215	8,213	4,168	8,929	19,428	7,972	11,456	144%	38,856
<i>Community and public safety</i>		12,512	13,995	13,995	1,403	1,262	3,184	1,924	2,602	8,887	(6,285)	-71%	5,203
Community and social services		1,353	2,463	2,463	791	228	367	212	1,019	1,884	(865)	-46%	2,038
Sport and recreation		1,923	1,341	1,341	134	220	408	290	354	642	(288)	-45%	709
Public safety		4,564	5,219	5,219	426	706	1,169	1,290	1,132	2,760	(1,628)	-59%	2,263
Housing		156	409	409	49	102	97	116	88	196	(108)	-55%	176
Health		4,517	4,563	4,563	3	6	1,143	16	9	3,405	(3,396)	-100%	17
<i>Economic and environmental services</i>		23,681	24,676	24,676	3,246	7,204	6,476	7,273	10,449	10,928	(478)	-4%	20,899
Planning and development		795	1,153	1,153	215	257	1	1,000	472	152	321	211%	945
Road transport		22,886	23,523	23,523	3,031	6,946	6,475	6,272	9,977	10,776	(799)	-7%	19,954
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		288,963	362,507	362,507	94,625	83,931	90,543	98,484	178,557	173,480	5,077	3%	357,113
Electricity		192,219	232,466	232,466	66,887	57,384	62,907	55,470	124,271	114,090	10,181	9%	248,542
Water		39,202	57,766	57,766	9,718	10,929	10,277	24,221	20,647	23,268	(2,621)	-11%	41,295
Waste water management		29,125	40,554	40,554	8,617	7,598	8,514	13,143	16,215	18,898	(2,682)	-14%	32,431
Waste management		28,417	31,721	31,721	9,403	8,020	8,845	5,651	17,423	17,224	199	1%	34,846
Other	4	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	2	573,368	617,073	617,073	170,740	151,311	152,527	159,665	321,988	304,881	17,107	6%	643,975
<b>Expenditure - Standard</b>													
<i>Governance and administration</i>		97,800	129,618	129,618	29,691	27,664	29,569	35,595	57,355	64,454	(7,099)	-11%	114,711
Executive and council		31,908	40,199	40,199	9,283	8,331	10,287	10,225	17,613	19,687	(2,073)	-11%	35,227
Budget and treasury office		21,226	24,509	24,509	6,202	6,345	6,088	6,122	12,547	12,299	249	2%	25,094
Corporate services		44,666	64,910	64,910	14,207	12,988	13,194	19,248	27,195	32,469	(5,274)	-16%	54,390
<i>Community and public safety</i>		73,991	104,059	104,059	25,018	34,707	27,571	25,599	47,277	50,979	(3,702)	-7%	94,554
Community and social services		8,602	14,659	14,659	7,758	11,488	3,896	3,907	6,798	6,856	(58)	-1%	13,595
Sport and recreation		22,614	31,426	31,426	4,651	7,797	8,967	7,380	12,449	15,079	(2,631)	-17%	24,897
Public safety		28,875	40,000	40,000	8,457	10,581	9,892	10,069	19,038	20,039	(1,001)	-5%	38,076
Housing		1,799	2,686	2,686	688	682	688	550	1,369	1,538	(168)	-11%	2,739
Health		12,102	15,289	15,289	3,464	4,159	4,130	3,692	7,623	7,467	156	2%	15,247
<i>Economic and environmental services</i>		24,355	61,605	61,605	13,355	14,928	15,504	15,964	28,284	30,137	(1,854)	-6%	56,567
Planning and development		5,372	8,369	8,369	1,780	1,934	1,919	2,723	3,714	3,727	(13)	0%	7,428
Road transport		18,983	53,236	53,236	11,575	12,994	13,585	13,241	24,570	26,410	(1,841)	-7%	49,139
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		204,518	281,460	281,460	78,196	64,678	63,317	70,455	142,873	147,688	(4,815)	-3%	285,747
Electricity		146,869	197,453	197,453	59,980	42,131	42,304	48,668	102,111	106,481	(4,370)	-4%	204,222
Water		17,311	29,707	29,707	6,100	7,624	7,481	7,748	13,724	14,477	(754)	-5%	27,447
Waste water management		16,781	25,777	25,777	6,003	7,109	6,359	6,519	13,112	12,900	212	2%	26,224
Waste management		23,557	28,523	28,523	6,112	7,814	7,173	7,520	13,927	13,830	96	1%	27,853
Other		-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Standard</b>	3	400,665	576,743	576,743	146,261	141,977	135,961	147,613	275,789	293,258	(17,469)	-6%	551,579
<b>Surplus/ (Deficit) for the year</b>		172,704	40,330	40,330	24,479	9,334	16,566	12,052	46,198	11,622	(362)	-3%	92,397

Description	Ref	Budget Year 2009/10												
		2008/09												
		Audited Outcome	Original Budget	Adjusted Budget	Q1 Actual	Q2 Actual	Q3 Projected	Q4 Projected	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands	1	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	
<b>Revenue - Standard</b>														
<i>Municipal governance and administration</i>		248,212	215,894	215,894	71,466	58,914	52,324	51,984	130,380	111,586	18,794	17%	260,760	
Executive and council		17,668	19,680	19,680	8,203	4,927	4,917	3	13,130	14,760	(1,630)	-11%	26,259	
<i>Mayor and Council</i>		17,666	19,680	19,680	8,203	4,927	4,917	3	13,130	14,760	(1,630)	-11%	26,259	
<i>Municipal Manager</i>	2	-	-	-	-	-	-	-	-	-	-	-	-	
Budget and treasury office		188,908	175,147	175,147	52,048	45,774	43,240	43,053	97,822	88,855	8,968	10%	195,644	
Corporate services		41,636	21,068	21,068	11,215	8,213	4,168	8,929	19,428	7,972	11,456	144%	38,856	
<i>Human Resources</i>		733	862	862	20	339	41	418	359	404	(45)	-11%	719	
<i>Information Technology</i>	1	3	3	3	0	2	1	1	3	2	1	75%	5	
<i>Property Services</i>		32,608	12,183	12,183	8,831	6,797	1,909	6,392	15,627	3,882	11,745	303%	31,255	
<i>Other Admin</i>		8,295	8,019	8,019	2,364	1,075	2,217	2,118	3,439	3,684	(245)	-7%	6,877	
<i>Community and public safety</i>		12,512	13,995	13,995	1,403	1,199	3,184	1,924	2,602	8,887	(6,285)	-71%	5,203	
Community and social services		1,353	2,463	2,463	791	228	367	212	1,019	1,884	(865)	-46%	2,038	
<i>Libraries and Archives</i>		433	1,380	1,380	608	19	27	29	627	1,324	(697)	-53%	1,253	
<i>Museums &amp; Art Galleries etc</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Community halls and Facilities</i>		101	95	95	25	35	24	24	60	48	12	26%	120	
<i>Cemeteries &amp; Crematoriums</i>		348	385	385	94	112	103	96	206	186	20	11%	412	
<i>Child Care</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Aged Care</i>		222	254	254	64	62	63	63	126	127	(0)	0%	253	
<i>Other Community</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Other Social</i>		250	350	350	-	-	150	-	-	200	(200)	-100%	-	
Sport and recreation		1,923	1,341	1,341	134	220	408	290	354	642	(288)	-45%	709	
Public safety		4,564	5,219	5,219	426	706	1,169	1,290	1,132	2,760	(1,628)	-59%	2,263	
<i>Police</i>		4,310	4,991	4,991	426	644	1,118	1,232	1,070	2,641	(1,571)	-59%	2,140	
<i>Fire</i>		254	228	228	(1)	63	51	58	62	119	(58)	-48%	124	
<i>Civil Defence</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Street Lighting</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	
Housing		156	409	409	49	102	97	116	88	196	(108)	-55%	176	
Health		4,517	4,563	4,563	3	6	1,143	16	9	3,405	(3,396)	-100%	17	
<i>Clinics</i>		4,443	4,443	4,443	-	-	1,111	-	-	3,332	(3,332)	-100%	-	
<i>Ambulance</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Other</i>		74	120	120	3	6	32	16	9	73	(64)	-88%	17	
<i>Economic and environmental services</i>		23,681	24,676	24,676	3,246	7,204	6,476	7,273	10,449	10,928	(478)	-4%	20,899	
Planning and development		795	1,153	1,153	215	257	1	1,000	472	152	321	211%	945	
<i>Economic Development/Planning</i>		-	150	150	-	-	-	-	-	150	(150)	-100%	-	
<i>Town Planning/Building enforcement</i>		795	1,003	1,003	215	257	1	1,000	472	2	471	26145%	945	
<i>Licensing &amp; Regulation</i>		-	-	-	-	-	-	-	-	-	-	-	-	
Road transport		22,886	23,523	23,523	3,031	6,946	6,475	6,272	9,977	10,776	(799)	-7%	19,954	
<i>Roads</i>		10,441	11,825	11,825	399	3,806	3,069	3,186	4,205	5,571	(1,365)	-25%	8,411	
<i>Public Buses</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Parking Garages</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Vehicle Licensing and Testing</i>		12,409	11,662	11,662	2,622	3,131	3,397	3,078	5,753	5,187	566	11%	11,507	
<i>Other</i>		37	37	37	9	9	9	9	18	18	(0)	0%	37	
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Pollution Control</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Biodiversity &amp; Landscape</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Trading services</i>		288,963	362,507	362,507	94,625	83,931	90,543	98,484	178,557	173,480	5,077	3%	357,113	
Electricity		192,219	232,466	232,466	66,887	57,384	62,907	55,470	124,271	114,090	10,181	9%	248,542	
<i>Electricity Distribution</i>		192,219	232,466	232,466	66,887	57,384	62,907	55,470	124,271	114,090	10,181	9%	248,542	
<i>Electricity Generation</i>		-	-	-	-	-	-	-	-	-	-	-	-	
Water		39,202	57,766	57,766	9,718	10,929	10,277	24,221	20,647	23,268	(2,621)	-11%	41,295	
<i>Water Distribution</i>		39,202	57,766	57,766	9,718	10,929	10,277	24,221	20,647	23,268	(2,621)	-11%	41,295	
<i>Water Storage</i>		-	-	-	-	-	-	-	-	-	-	-	-	
Waste water management		29,125	40,554	40,554	8,617	7,598	8,514	13,143	16,215	18,898	(2,682)	-14%	32,431	
<i>Sewerage</i>		29,125	40,554	40,554	8,617	7,598	8,514	13,143	16,215	18,898	(2,682)	-14%	32,431	
<i>Storm Water Management</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Public Toilets</i>		-	-	-	-	-	-	-	-	-	-	-	-	
Waste management		28,417	31,721	31,721	9,403	8,020	8,845	5,651	17,423	17,224	199	1%	34,846	
<i>Solid Waste</i>		28,417	31,721	31,721	9,403	8,020	8,845	5,651	17,423	17,224	199	1%	34,846	
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Air Transport</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Abattoirs</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Tourism</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Forestry</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Markets</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Revenue - Standard</b>	2	573,368	617,073	617,073	170,740	151,248	152,527	159,665	321,988	304,881	17,107	6%	643,975	

Description	Ref	Budget Year 2009/10												
		2008/09	Original Budget	Adjusted Budget	Q1 Actual	Q2 Actual	Q3 Projected	Q4 Projected	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands	1	Audited Outcome R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>Expenditure - Standard</b>														
<i>Municipal governance and administration</i>		97,800	129,618	129,618	29,691	27,664	29,569	35,595	57,355	64,454	(7,099)	-11%	114,711	
Executive and council		31,908	40,199	40,199	9,283	8,331	10,287	10,225	17,613	19,687	(2,073)	-11%	35,227	
<i>Mayor and Council</i>		19,318	20,200	20,200	5,524	4,240	4,928	4,724	9,763	10,548	(784)	-7%	19,527	
<i>Municipal Manager</i>		12,590	19,999	19,999	3,759	4,091	5,359	5,502	7,850	9,139	(1,289)	-14%	15,700	
Budget and treasury office		21,226	24,509	24,509	6,202	6,345	6,088	6,122	12,547	12,299	249	2%	25,094	
Corporate services		44,666	64,910	64,910	14,207	12,988	13,194	19,248	27,195	32,469	(5,274)	-16%	54,390	
<i>Human Resources</i>		4,327	6,501	6,501	1,360	1,573	1,572	1,537	2,933	3,391	(458)	-14%	5,867	
<i>Information Technology</i>		3,631	7,741	7,741	1,708	1,643	1,871	2,059	3,350	3,811	(460)	-12%	6,701	
<i>Property Services</i>		7,390	18,338	18,338	3,488	3,599	3,732	7,868	7,087	6,739	348	5%	14,173	
<i>Other Admin</i>		29,319	32,331	32,331	7,651	6,173	6,019	7,784	13,824	18,528	(4,704)	-25%	27,649	
<i>Community and public safety</i>		73,991	104,059	104,059	25,018	22,259	27,571	25,599	47,277	50,979	(3,702)	-7%	94,554	
Community and social services		8,602	14,659	14,659	7,758	11,488	3,896	3,907	6,798	6,856	(58)	-1%	13,595	
<i>Libraries and Archives</i>		4,356	5,991	5,991	1,363	1,500	1,528	1,511	2,863	2,952	(89)	-3%	5,726	
<i>Museums &amp; Art Galleries etc</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Community halls and Facilities</i>		1,190	3,186	3,186	854	957	787	778	1,811	1,621	191	12%	3,622	
<i>Cemeteries &amp; Crematoriums</i>		1,978	3,209	3,209	577	827	852	814	1,404	1,543	(139)	-9%	2,808	
<i>Child Care</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Aged Care</i>		173	361	361	67	125	102	58	192	201	(9)	-4%	384	
<i>Other Community</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Other Social</i>		904	1,912	1,912	245	282	627	746	527	539	(12)	-2%	1,054	
Sport and recreation		22,614	31,426	31,426	4,651	7,797	8,967	7,380	12,449	15,079	(2,631)	-17%	24,897	
Public safety		28,875	40,000	40,000	8,457	10,581	9,892	10,069	19,038	20,039	(1,001)	-5%	38,076	
<i>Police</i>		14,113	18,389	18,389	3,884	4,319	4,562	4,590	8,203	9,236	(1,033)	-11%	16,407	
<i>Fire</i>		12,753	17,763	17,763	3,969	5,106	4,384	4,429	9,076	8,950	126	1%	18,151	
<i>Civil Defence</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Street Lighting</i>		2,009	3,848	3,848	604	1,155	945	1,050	1,759	1,853	(94)	-5%	3,518	
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	
Housing		1,799	2,686	2,686	688	682	688	550	1,369	1,538	(168)	-11%	2,739	
Health		12,102	15,289	15,289	3,464	4,159	4,130	3,692	7,623	7,467	156	2%	15,247	
<i>Clinics</i>		9,500	11,623	11,623	2,758	3,253	2,858	2,920	6,012	5,845	167	3%	12,024	
<i>Ambulance</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Other</i>		2,602	3,666	3,666	706	906	1,272	772	1,611	1,622	(11)	-1%	3,223	
<i>Economic and environmental services</i>		24,355	61,605	61,605	13,355	14,928	15,504	15,964	28,284	30,137	(1,854)	-6%	56,567	
Planning and development		5,372	8,369	8,369	1,780	1,934	1,919	2,723	3,714	3,727	(13)	0%	7,428	
<i>Economic Development/Planning</i>		1,070	1,776	1,776	338	409	538	441	747	798	(50)	-6%	1,494	
<i>Town Planning/Building enforcement</i>		4,303	6,593	6,593	1,442	1,525	1,381	2,282	2,967	2,929	38	1%	5,934	
<i>Licensing &amp; Regulation</i>		-	-	-	-	-	-	-	-	-	-	-	-	
Road transport		18,983	53,236	53,236	11,575	12,994	13,585	13,241	24,570	26,410	(1,841)	-7%	49,139	
<i>Roads</i>		11,584	43,330	43,330	9,398	10,414	11,111	10,814	19,812	21,406	(1,594)	-7%	39,625	
<i>Public Buses</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Parking Garages</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Vehicle Licensing and Testing</i>		6,460	8,757	8,757	1,908	2,232	2,215	2,120	4,140	4,422	(282)	-6%	8,280	
<i>Other</i>		938	1,148	1,148	269	348	259	307	617	582	35	6%	1,234	
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Pollution Control</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Biodiversity &amp; Landscape</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Trading services</i>		204,518	281,460	281,460	78,196	64,678	63,317	70,455	142,873	147,688	(4,815)	-3%	285,747	
Electricity		146,869	197,453	197,453	59,980	42,131	42,304	48,668	102,111	106,481	(4,370)	-4%	204,222	
<i>Electricity Distribution</i>		146,869	197,453	197,453	59,980	42,131	42,304	48,668	102,111	106,481	(4,370)	-4%	204,222	
<i>Electricity Generation</i>		-	-	-	-	-	-	-	-	-	-	-	-	
Water		17,311	29,707	29,707	6,100	7,624	7,481	7,748	13,724	14,477	(754)	-5%	27,447	
<i>Water Distribution</i>		10,447	18,889	18,889	4,131	4,890	4,877	4,833	9,022	9,312	(290)	-3%	18,043	
<i>Water Storage</i>		6,865	10,818	10,818	1,969	2,733	2,604	2,916	4,702	5,166	(464)	-9%	9,404	
Waste water management		16,781	25,777	25,777	6,003	7,109	6,359	6,519	13,112	12,900	212	2%	26,224	
<i>Sewerage</i>		15,783	24,627	24,627	5,750	6,766	6,077	6,249	12,516	12,302	214	2%	25,032	
<i>Storm Water Management</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Public Toilets</i>		998	1,150	1,150	253	343	282	270	596	598	(1)	0%	1,193	
Waste management		23,557	28,523	28,523	6,112	7,814	7,173	7,520	13,927	13,830	96	1%	27,853	
<i>Solid Waste</i>		23,557	28,523	28,523	6,112	7,814	7,173	7,520	13,927	13,830	96	1%	27,853	
Other		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Air Transport</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Abattoirs</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Tourism</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Forestry</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Markets</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Expenditure - Standard</b>	3	400,665	576,743	576,743	146,261	129,529	135,961	147,613	275,789	293,258	(17,469)	-6%	551,579	
<b>Surplus/ (Deficit) for the year</b>		172,704	40,330	40,330	24,479	21,719	16,566	12,052	46,198	11,622	34,576	297%	92,397	

## ANNEXURE A

MP313 Steve Tshwete - Table C4 Quarterly Budget Statement - Financial Performance (revenue and expenditure) - Q02 December

Description	Ref	Budget Year 2009/10												
		2008/09 Audited Outcome	Original Budget	Adjusted Budget	Q1 Actual	Q2 Actual	Q3 Projected	Q4 Projected	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
<b>R thousands</b>														
<b>Revenue By Source</b>														
Property rates		116,970	122,307	122,307	34,242	34,345	30,391	30,651	68,587,277	61,264,231	7,323	12%	137,175	
Property rates - penalties & collection charges														
Service charges - electricity revenue		182,701	216,388	216,388	56,512	55,332	54,899	54,258	111,844,236	107,230,912	4,613	4%	223,688	
Service charges - water revenue		34,973	35,105	35,105	8,744	9,960	8,298	8,182	18,704,089	18,625,070	79	0%	37,408	
Service charges - sanitation revenue		21,210	23,286	23,286	5,837	5,833	5,704	5,933	11,670,186	11,649,121	21	0%	23,340	
Service charges - refuse revenue		21,087	21,919	21,919	5,839	5,805	5,481	5,463	11,644,005	10,974,573	669	6%	23,288	
Service charges - other														
Rental of facilities and equipment		1,640	8,735	8,735	485	511	2,226	2,161	995,974	4,349,424	(3,353)	-77%	1,992	
Interest earned - external investments		55,288	35,750	35,750	11,174	7,314	8,619	11,525	18,488,338	15,605,977	2,882	18%	36,977	
Interest earned - outstanding debtors		2,069	2,113	2,113	458	413	532	589	871,269	992,390	(121)	-12%	1,743	
Dividends received														
Fines		3,981	5,000	5,000	440	700	1,106	1,217	1,140,060	2,676,806	(1,537)	-57%	2,280	
Licences and permits		5,477	5,067	5,067	1,163	1,238	1,490	1,258	2,401,137	2,318,706	82	4%	4,802	
Agency services		6,810	6,500	6,500	1,264	2,033	1,850	1,785	3,297,084	2,864,654	432	15%	6,594	
Transfers recognised - operationa		56,809	60,825	60,825	23,821	13,495	14,801	372	37,315,703	45,652,542	(8,337)	-18%	74,631	
Other revenue		46,716	20,818	20,818	12,123	10,470	3,154	10,322	22,593,692	7,342,583	15,251	208%	45,187	
Gains on disposal of PPE		296	250	250	68			250	67,650		68	#DIV/0!	135	
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>556,028</b>	<b>564,063</b>	<b>564,063</b>	<b>162,170</b>	<b>147,451</b>	<b>138,551</b>	<b>133,965</b>	<b>309,621</b>	<b>291,547</b>	<b>18,074</b>	<b>6%</b>	<b>619,241</b>	
<b>Expenditure By Type</b>														
Employee related costs		152,570	185,131	185,131	41,940	48,777	46,223	45,832	90,718	93,076	(2,359)	-3%	181,435	
Remuneration of councillors		10,501	11,692	11,692	2,572	2,421	2,923	2,923	4,994	5,846	(852)	-15%	9,987	
Debt impairment		4,793	3,893	3,893	973	973	973	973	1,947	1,946	0	0%	3,893	
Depreciation & asset impairment			73,243	73,243	18,249	18,249	18,311	18,311	36,497	36,622	(124)	0%	72,995	
Finance charges		122	20,190	20,190	5,048	5,048	5,047	5,048	10,095	10,095	0	0%	20,190	
Bulk purchases		109,548	146,884	146,884	48,239	30,360	29,853	36,503	78,598	80,528	(1,929)	-2%	157,197	
Other materials														
Contracted services		11,184	14,689	14,689	3,065	4,083	4,650	3,349	7,148	6,699	449	7%	14,296	
Transfers and grants		1,494	1,505	1,505	115	306	598	203	421	703	(282)	-40%	842	
Other expenditure		110,452	119,516	119,516	21,409	23,963	27,293	34,472	45,372	57,742	(12,370)	-21%	90,744	
Loss on disposal of PPE														
<b>Total Expenditure</b>		<b>400,665</b>	<b>576,743</b>	<b>576,743</b>	<b>141,609</b>	<b>134,180</b>	<b>135,872</b>	<b>147,613</b>	<b>275,789</b>	<b>293,258</b>	<b>(17,469)</b>	<b>-6%</b>	<b>551,579</b>	
<b>Surplus/(Deficit)</b>		<b>155,364</b>	<b>(12,680)</b>	<b>(12,680)</b>	<b>20,560</b>	<b>13,271</b>	<b>2,679</b>	<b>(13,648)</b>	<b>33,831</b>	<b>(1,711)</b>	<b>605</b>	<b>(0)</b>	<b>67,663</b>	
Transfers recognised - capital		17,338	33,010	33,010	8,570	3,797	9,186	5,700	12,367	13,334			24,734	
Contributions recognised - capital														
Contributed assets			20,000	20,000				20,000						
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>172,701</b>	<b>40,330</b>	<b>40,330</b>	<b>29,130</b>	<b>17,068</b>	<b>11,865</b>	<b>12,052</b>	<b>46,198</b>	<b>11,622</b>			<b>92,397</b>	
Taxation														
<b>Surplus/(Deficit) after taxation</b>		<b>172,701</b>	<b>40,330</b>	<b>40,330</b>	<b>29,130</b>	<b>17,068</b>	<b>11,865</b>	<b>12,052</b>	<b>46,198</b>	<b>11,622</b>			<b>92,397</b>	
Attributable to minorities														
<b>Surplus/(Deficit) attributable to municipality</b>		<b>172,701</b>	<b>40,330</b>	<b>40,330</b>	<b>29,130</b>	<b>17,068</b>	<b>11,865</b>	<b>12,052</b>	<b>46,198</b>	<b>11,622</b>			<b>92,397</b>	
Share of surplus/ (deficit) of associate														
<b>Surplus/ (Deficit) for the year</b>		<b>172,701</b>	<b>40,330</b>	<b>40,330</b>	<b>29,130</b>	<b>17,068</b>	<b>11,865</b>	<b>12,052</b>	<b>46,198</b>	<b>11,622</b>			<b>92,397</b>	





## ANNEXURE B

MP313 Steve Tshwete - Table C5 Quarterly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Q02 December

Vote Description	Ref	2008/09	Budget Year 2009/10											
		Audited Outcome	Original Budget	Adjusted Budget	Q1 Actual	Q2 Actual	Q3 Projected	Q4 Projected	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
<b>R thousands</b>	1													
<b>Capital Expenditure - Standard Classification</b>														
<i>Governance and administration</i>		10,687	23,120	26,469	1,168	2,313	8,753	7,964	3,480	9,753	(6,273)	-64%	26,469	
Executive and council		889	2,788	2,788	414	621	1,018	300	1,035	1,470	(435)	-30%	2,788	
Budget and treasury office		226	140	140	-	7	30	-	7	110	(103)	-94%	140	
Corporate services		9,572	20,192	23,541	753	1,685	7,705	7,664	2,439	8,173	(5,734)	-70%	23,541	
<i>Community and public safety</i>		15,797	81,899	80,599	1,129	7,527	27,600	9,047	8,656	43,952	(35,296)	-80%	80,599	
Community and social services		3,243	58,710	57,246	408	4,659	21,460	600	5,067	35,186	(30,119)	-86%	57,246	
Sport and recreation		5,250	10,963	10,685	334	1,289	2,340	6,454	1,623	1,891	(268)	-14%	10,685	
Public safety		6,720	9,949	10,400	103	1,218	3,800	1,149	1,320	5,451	(4,131)	-76%	10,400	
Housing		19	55	55	-	-	-	-	-	55	(55)	-100%	55	
Health		565	2,222	2,214	284	362	-	844	646	1,370	(724)	-53%	2,214	
<i>Economic and environmental services</i>		35,386	56,623	58,115	1,177	7,296	15,915	14,771	8,473	27,089	(18,615)	-69%	58,115	
Planning and development		942	1,300	1,300	-	-	630	670	-	-	-	-	1,300	
Road transport		34,445	55,323	56,815	1,177	7,296	15,285	14,101	8,473	27,089	(18,615)	-69%	56,815	
Environmental protection														
<i>Trading services</i>		70,921	206,442	194,852	3,940	14,203	44,012	96,429	18,143	54,412	(36,269)	-67%	194,852	
Electricity		49,555	147,633	133,090	2,453	10,077	24,043	76,266	12,529	32,780	(20,251)	-62%	133,090	
Water		7,312	25,791	27,907	775	1,814	9,403	9,167	2,589	9,337	(6,749)	-72%	27,907	
Waste water management		11,468	28,928	29,765	713	2,138	10,076	8,695	2,851	10,994	(8,143)	-74%	29,765	
Waste management		2,586	4,090	4,090	0	174	490	2,300	174	1,300	(1,126)	-87%	4,090	
Other														
<b>Total Capital Expenditure - Standard Classification</b>	3	132,791	368,084	360,035	7,414	31,339	96,280	128,210	38,753	135,206	(96,453)	-71%	360,035	
<b>Funded by:</b>														
National Government		18,785	30,510	30,510	396	4,830	9,364	10,046	5,226	11,100	(5,874)	-53%	30,510	
Provincial Government		309	1,280	1,280	-	130	920	-	130	360	(230)	-64%	1,280	
District Municipality		910	-	-	-	-	-	-	-	-	-	-	-	
Other transfers and grants		306	1,220	1,220	-	-	-	1,220	-	-	-	-	1,220	
Transfers recognised - capital		20,310	33,010	33,010	396	4,960	10,284	11,266	5,356	11,460	(6,104)	-53%	33,010	
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowing	6	28,966	81,701	78,044	2,921	8,038	25,677	33,254	10,959	18,903	(7,944)	-42%	78,044	
Internally generated funds		83,515	253,373	248,982	4,097	18,341	60,318	83,690	22,438	104,843	(82,405)	-79%	248,982	
<b>Total Capital Funding</b>		132,791	368,084	360,035	7,414	31,339	96,280	128,210	38,753	135,206	(96,453)	-71%	360,035	

**ANNEXURE B**

**MP313 Steve Tshwete - Supporting Table SC12 Quarterly Budget Statement - capital expenditure trend - Q02 December**

Month	2008/09	Budget Year 2009/10							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
<b>R thousands</b>									
<b>Monthly expenditure performance trend</b>									
July	6,409	2,067	2,228	564	564	2,228	1,664	74.7%	0%
August	10,642	20,359	14,205	2,392	2,956	16,433	13,477	82.0%	1%
September	9,326	13,417	14,902	4,458	7,414	31,335	23,922	76.3%	2%
<b>Quarter 1</b>	<b>26,377</b>	<b>35,843</b>	<b>31,335</b>	<b>7,414</b>	<b>7,414</b>	<b>31,335</b>	<b>23,922</b>	<b>76.34%</b>	<b>2.06%</b>
October	17,700	50,263	49,819	7,525	14,939	81,154	66,216	81.6%	4%
November	10,276	33,143	33,900	9,554	24,493	115,054	90,561	78.7%	7%
December	10,042	20,028	20,492	14,259	38,753	135,546	96,793	71.4%	11%
<b>Quarter 2</b>	<b>38,018</b>	<b>103,434</b>	<b>104,211</b>	<b>31,339</b>	<b>38,753</b>	<b>135,546</b>	<b>96,793</b>	<b>71.41%</b>	<b>10.76%</b>
January	6,109	28,398	29,692			165,238	-		
February	15,222	27,387	27,887			193,125	-		
March	7,454	43,449	38,701			231,826	-		
<b>Quarter 3</b>	<b>28,785</b>	<b>99,234</b>	<b>96,280</b>	<b>-</b>	<b>-</b>	<b>231,826</b>	<b>-</b>	<b>-</b>	<b>-</b>
April	22,640	29,422	29,464			261,290	-		
May	7,075	44,168	43,323			304,613	-		
June	32,417	55,983	55,423			360,035	-		
<b>Quarter 4</b>	<b>62,131</b>	<b>129,574</b>	<b>128,210</b>	<b>-</b>	<b>-</b>	<b>360,035</b>	<b>-</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Total Capital expenditure</b>	<b>155,312</b>	<b>368,084</b>	<b>360,035</b>	<b>38,753</b>					

**Steve Tshwete Local Municipality: Quarterly Budget Statement-Capital Expenditure by Funding Source Sept 30, 2009**

Vote Description	2008/09	Budget Year 2009/10										
	Audited Outcome	Original Budget	Adjusted Budget	Q1 Actual	Q2 Actual	Q3 Projected	Q4 Projected	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>												
<b>Capital Expenditure - Funding Sources</b>												
CFR (Community Facility Reserve)	-	-	-	-	-	-	-	-	-	-	-	-
CRR (Capital Replacement Reserve)	83,515	253,373	248,982	4,097	18,341	60,318	83,690	22,438	104,843	(82,405)	-79%	248,982
CTC (Cleanest Town Competition)	306	1,220	1,220	-	-	-	1,220	-	-	-	-	1,220
DAC (Department of Arts & Culture)	309	1,280	1,280	-	130	920	-	130	360	(230)	-64%	1,280
EFF (External Financing Fund)	28,966	81,701	78,044	2,921	8,038	25,677	33,254	10,959	18,903	(7,944)	-42%	78,044
FMG (Finance Management Grant)		1,000	1,000	-	-	-	1,000	-	-	-	-	1,000
INEP (Integrated National Electricity Program)	1,020	7,624	7,624	-	1,033	1,624	6,000	1,033	-	1,033	#DIV/0!	7,624
MIG (Municipal Infrastructure Grant)	17,315	21,886	21,886	396	3,797	7,740	3,046	4,193	11,100	(6,907)	-62%	21,886
MSIG (Municipal Systems Improvement Grant)	450	-	-	-	-	-	-	-	-	-	-	-
NDM (Nkangala District Municipality)	910	-	-	-	-	-	-	-	-	-	-	-
NPAG (New Phased Approach Grant)		-	-	-	-	-	-	-	-	-	-	-
VUNA AWARDS		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Funding Sources</b>	<b>132,791</b>	<b>368,084</b>	<b>360,035</b>	<b>7,414</b>	<b>31,339</b>	<b>96,280</b>	<b>128,210</b>	<b>38,753</b>	<b>135,206</b>	<b>(96,453)</b>	<b>-71%</b>	<b>360,035</b>

## ANNEXURE B

MP313 Steve Tshwete - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q02 December

Description	Ref	Budget Year 2009/10												
		2008/09 Audited Outcome	Original Budget	Adjusted Budget	Q1 Actual	Q2 Actual	Q3 Projected	Q4 Projected	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands	1													
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>														
<b>Infrastructure</b>		86,427	217,369	212,232	2,827	16,274	50,571	98,725	19,101	62,725	43,624	69.5%	212,232	
Infrastructure - Road transport		33,984	41,711	42,872	865	6,022	11,878	7,703	6,887	23,101	16,214	70.2%	42,872	
<i>Roads, Pavements &amp; Bridges</i>		29,767	29,056	29,784	865	5,025	8,743	5,570	5,891	15,281	9,390	61.5%	29,784	
<i>Storm water</i>		4,217	12,655	13,088	-	996	3,135	2,133	996	7,820	6,824	87.3%	13,088	
Infrastructure - Electricity		39,174	124,758	115,627	1,122	6,689	18,716	72,190	7,811	24,721	16,911	68.4%	115,627	
<i>Generation</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Transmission &amp; Reticulation</i>		37,516	123,191	114,092	1,122	6,689	18,716	71,390	7,811	23,986	16,175	67.4%	114,092	
<i>Street Lighting</i>		1,658	1,567	1,536	-	0	-	800	0	736	736	100.0%	1,536	
Infrastructure - Water		5,002	20,070	21,865	472	702	8,444	8,646	1,174	4,755	3,581	75.3%	21,865	
<i>Dams &amp; Reservoirs</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Water purification</i>		233	510	510	16	19	115	15	35	380	345	90.8%	510	
<i>Reticulation</i>		4,769	19,560	21,355	456	684	8,329	8,631	1,139	4,375	3,236	74.0%	21,355	
Infrastructure - Sanitation		6,825	26,770	27,807	368	1,968	9,404	8,516	2,336	9,888	7,552	76.4%	27,807	
<i>Reticulation</i>		5,806	8,820	9,857	270	247	3,201	1,095	517	5,562	5,045	90.7%	9,857	
<i>Sewerage purification</i>		1,019	17,950	17,950	98	1,721	6,203	7,421	1,819	4,326	2,507	58.0%	17,950	
Infrastructure - Other		1,442	4,060	4,060	0	893	2,130	1,670	893	260	(633)	-243.5%	4,060	
<i>Waste Management</i>		282	1,000	1,000	-	-	-	1,000	-	-	-	-	1,000	
<i>Transportation</i>		203	1,510	1,510	0	893	1,250	-	893	260	(633)	-243.5%	1,510	
<i>Gas</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>Other</i>		957	1,550	1,550	0	-	880	670	0	-	(0)	#DIV/0!	1,550	
<b>Community</b>		7,373	64,476	62,877	79	4,019	21,970	5,793	4,098	35,159	31,061	88.3%	62,877	
Parks & gardens		1,095	4,080	4,080	0	170	370	3,480	170	230	60	25.9%	4,080	
Sportsfields & stadia		1,574	1,844	1,858	-	0	1,200	344	0	339	339	100.0%	1,858	
Swimming pools		59	60	60	0	-	-	60	0	-	(0)	#DIV/0!	60	
Community halls		1,605	56,006	54,401	0	3,571	20,000	865	3,571	33,536	29,965	89.4%	54,401	
Libraries		-	200	200	-	-	-	-	-	200	200	100.0%	200	
Recreational facilities		112	50	50	0	-	-	-	0	50	50	100.0%	50	
Fire, safety & emergency		-	-	-	-	-	-	-	-	-	-	-	-	
Security and policing		2,632	345	345	0	118	10	-	118	355	237	66.8%	345	
Buses		-	-	-	-	-	-	-	-	-	-	-	-	
Clinics		8	1,202	1,194	79	51	-	844	130	350	220	62.8%	1,194	
Museums & Art Galleries		-	-	-	-	-	-	-	-	-	-	-	-	
Cemeteries		287	690	690	-	109	390	200	109	100	(9)	-9.3%	690	
Social rental housing		-	-	-	-	-	-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	-	-	-	-	-	
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-	-	-	-	
Buildings		-	-	-	-	-	-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	-	-	-	-	-	
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-	-	-	-	
Housing development		-	-	-	-	-	-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	-	-	-	-	-	
<b>Other assets</b>		13,088	27,668	28,903	1,499	3,781	7,685	9,550	5,280	11,668	6,388	54.7%	28,903	
General vehicles		2,517	3,065	3,065	403	320	-	180	723	2,915	2,192	75.2%	3,065	
Specialised vehicles		350	890	890	-	-	490	400	-	-	-	-	890	
Plant & equipment		5,002	11,004	12,239	538	2,139	4,285	2,325	2,677	5,629	2,953	52.5%	12,239	
Computers - hardware/equipment		3,019	5,375	5,375	546	616	1,520	2,659	1,162	1,197	35	2.9%	5,375	
Furniture and other office equipment		553	1,317	1,317	13	587	215	75	601	997	396	39.8%	1,317	
Abattoirs		-	-	-	-	-	-	-	-	-	-	-	-	
Markets		-	-	-	-	-	-	-	-	-	-	-	-	
Civic Land and Buildings		1,283	6,002	6,002	0	118	1,175	3,912	118	915	797	87.1%	6,002	
Other Buildings		365	-	-	-	-	-	-	-	-	-	-	-	
Other Land		-	-	-	-	-	-	-	-	-	-	-	-	
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-	-	-	-	
Other		-	15	15	-	0	-	-	0	15	15	99.9%	15	
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>List sub-class</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-	-	-	-	
<i>List sub-class</i>		-	-	-	-	-	-	-	-	-	-	-	-	
<b>Intangibles</b>		935	2,570	2,570	-	0	340	1,225	0	1,005	1,005	100.0%	2,570	
Computers - software & programming		935	2,570	2,570	-	0	340	1,225	0	1,005	1,005	100.0%	2,570	
Other		-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Capital Expenditure on new assets</b>	1	107,822	312,084	306,582	4,406	24,074	80,566	115,294	28,480	110,557	82,078	74.2%	306,582	





## ANNEXURE C

MP313 Steve Tshwete - Supporting Table SC3 Quarterly Budget Statement - aged debtors - Q02 December

Description	NT Code	Budget Year 2009/10									Total	Bad Debts
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr			
<b>R thousands</b>												
<b>Debtors Age Analysis By Revenue Source</b>												
Rates	1200	9,200	1,954	854	756	549	10,622				23,937	
Electricity	1300	11,709	740	199	116	75	604				13,443	
Water	1400	2,389	250	157	74	81	1,344				4,296	
Sewerage / Sanitation	1500	1,713	233	112	87	61	821				3,027	
Refuse Removal	1600	1,493	211	101	70	49	527				2,450	
Housing (Rental Revenue)	1700										-	
Other	1900	2,758	788	193	171	419	3,373				7,703	
<b>Total By Revenue Source</b>	<b>2000</b>	<b>29,263</b>	<b>4,176</b>	<b>1,617</b>	<b>1,275</b>	<b>1,235</b>	<b>17,291</b>	<b>-</b>	<b>-</b>		<b>54,856</b>	<b>-</b>
<b>Previous Quarter September 2009</b>		<b>32,452</b>	<b>6,046</b>	<b>3,657</b>	<b>1,741</b>	<b>1,787</b>	<b>15,681</b>	<b>-</b>	<b>-</b>		<b>61,364</b>	
<b>Debtors Age Analysis By Customer Category</b>												
Government	2200	467	281	131	123	102	140				1,244	
Business	2300	10,917	1,635	260	135	152	1,950				15,050	
Households	2400	11,812	1,757	783	519	471	7,569				22,911	
Other	2500	6,067	502	442	498	510	7,633				15,651	
<b>Total By Customer Category</b>	<b>2600</b>	<b>29,263</b>	<b>4,176</b>	<b>1,617</b>	<b>1,275</b>	<b>1,235</b>	<b>17,291</b>	<b>-</b>	<b>-</b>		<b>54,856</b>	<b>-</b>

## ANNEXURE C

MP313 Steve Tshwete - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December

Description of financial indicator	Basis of calculation	Ref	2008/09	Budget Year 2009/10			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>Percentage</b>							
<b><u>Borrowing Management</u></b>							
Borrowing to Asset Ratio	Total Long-term Borrowing/ Total Assets		0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		0.0%	16.2%	16.2%	3.7%	5.5%
Borrowed funding of capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
Gearing	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Liquidity</u></b>							
Current Ratio 1	Current assets/current liabilities	1	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity Ratio	Monetary Assets/Current Liabilities		0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Revenue Management</u></b>							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		0.0%	0.0%	0.0%	0.0%	0.0%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Creditors Management</u></b>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100.0%	100.0%	100.0%	100.0%	100.0%
<b><u>Funding of Provisions</u></b>							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
<b><u>Other Indicators</u></b>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		27.4%	32.8%	32.8%	29.3%	29.3%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		5.9%	6.8%	6.8%	0.6%	3.4%
Interest & Depreciation	I&D/Total Revenue - capital revenue		0.0%	16.6%	16.6%	3.3%	4.9%
<b><u>IDP regulation financial viability indicators</u></b>							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						

## ANNEXURE C

MP313 Steve Tshwete - Supporting Table SC5 Quarterly Budget Statement - investment portfolio - Q02 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the quarter	Change in market value	Market value at end of the quarter
		Yrs/Months							
R thousands									
Absa Bank			Fixed				72,000	-	72,000
First National Bank			Fixed				72,000	18,000	90,000
Investec Bank			Fixed				108,000		108,000
Nedcor Bank			Fixed				72,000	-	72,000
Standard Bank			Fixed				108,000	-	108,000
Absa Bank			Zero Bond				13,871		13,871
<b>Municipality sub-total</b>					-		445,871	18,000	463,871
<b>TOTAL INVESTMENTS AND INTEREST</b>	2	-			-		445,871	18,000	463,871

Summary of Employee and Councillor remuneration	Ref	Budget Year 2009/10												
		2008/09												
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Q1 Actual	Q2 Actual	Q3 Projected	Q4 Projected	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
	1	A	B	C									D	
<b>Councillors (Political Office Bearers plus Other)</b>														
Salary		6,254	6,841	6,841	1,531	1,437	1,710	1,710	2,968	3,421	(452)	-13%	6,124	
Pension Contributions		907	1,207	1,207	223	209	302	302	432	604	(171)	-28%	893	
Medical Aid Contributions		268	302	302	67	64	76	76	130	151	(21)	-14%	267	
Motor vehicle allowance		2,479	2,683	2,683	606	568	671	671	1,174	1,341	(167)	-12%	2,423	
Cell phone and other allowances		526	582	582	129	126	145	145	255	291	(36)	-12%	515	
Housing allowance		-	-	-	-	-	-	-	-	-	-	-	-	
<b>Sub Total - Councillors</b>		<b>10,434</b>	<b>11,616</b>	<b>11,616</b>	<b>2,555</b>	<b>2,405</b>	<b>2,904</b>	<b>2,904</b>	<b>4,960</b>	<b>5,808</b>	<b>(848)</b>	<b>-15%</b>	<b>10,221</b>	
% increase	4		11.3%	11.3%									-2.0%	
<b>Senior Managers of the Municipality</b>	3													
Salary		1,995,566	3,375,203	3,375,203	750,745	769,511	843,801	843,801	1,520,256	1,687,602	(167)	-10%	3,003	
Pension Contributions		45,832	85,282	85,282	18,384	18,384	21,321	21,321	36,768	42,641	(6)	-14%	74	
Medical Aid Contributions		158,844	320,537	320,537	50,391	50,391	80,134	80,134	100,782	160,269	(59)	-37%	202	
Motor vehicle and cell phone		546,606	853,500	853,500	170,248	174,621	213,375	213,375	344,869	426,750	(82)	-19%	681	
Housing allowance		-	-	-	-	-	-	-	-	-	-	-	-	
Performance Bonus		-	548,284	548,284	-	-	137,071	137,071	-	274,142	(274)	-100%	-	
Other benefits or allowances		19,423	31,447	31,447	6,839	6,481	7,862	7,862	13,320	15,724	(2)	-15%	27	
In-kind benefits	2	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Sub Total - Senior Managers of Municipality</b>		<b>2,766</b>	<b>5,214</b>	<b>5,214</b>	<b>997</b>	<b>1,019</b>	<b>1,304</b>	<b>1,304</b>	<b>2,016</b>	<b>2,607</b>	<b>(591)</b>	<b>-23%</b>	<b>3,986</b>	
% increase	4		88.5%	88.5%									44.1%	
<b>Other Municipal Staff</b>														
Basic Salaries and Wages		106,745	129,612	129,612	28,172	33,808	32,049	31,610	61,980	67,641	(5,661)	-8%	112,688	
Pension Contributions		18,460	23,430	23,430	5,354	5,580	5,910	5,856	10,934	11,706	(773)	-7%	21,414	
Medical Aid Contributions		6,457	8,858	8,858	1,837	1,945	2,300	2,297	3,782	4,421	(639)	-14%	7,348	
Motor vehicle and cell phone		5,132	6,689	6,689	1,371	1,448	1,644	1,676	2,819	3,796	(976)	-26%	5,484	
Housing allowance		1,739	1,995	1,995	388	360	507	535	748	953	(205)	-22%	1,551	
Overtime		16,934	15,891	15,891	4,608	5,747	4,117	4,348	10,355	7,426	2,929	39%	18,431	
Performance Bonus		-	-	-	-	-	-	-	-	-	-	-	-	
Other benefits or allowances		3,200	3,650	3,650	880	936	910	896	1,816	1,844	(28)	-2%	3,522	
In-kind benefits	2	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Sub Total - Other Municipal Staff</b>		<b>158,667</b>	<b>190,126</b>	<b>190,126</b>	<b>42,609</b>	<b>49,826</b>	<b>47,437</b>	<b>47,219</b>	<b>92,435</b>	<b>97,788</b>	<b>(5,352)</b>	<b>-5%</b>	<b>170,438</b>	
% increase	4		19.8%	19.8%									7.4%	
<b>Total Parent Municipality</b>		<b>171,868</b>	<b>206,956</b>	<b>206,956</b>	<b>46,161</b>	<b>53,250</b>	<b>51,644</b>	<b>51,426</b>	<b>99,411</b>	<b>106,203</b>	<b>(6,792)</b>	<b>-6%</b>	<b>184,645</b>	
			20.4%	20.4%									7.4%	
<b>Unpaid salary, allowances &amp; benefits in arrears:</b>														
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>171,868</b>	<b>206,956</b>	<b>206,956</b>	<b>46,161</b>	<b>53,250</b>	<b>51,644</b>	<b>51,426</b>	<b>99,411</b>	<b>106,203</b>	<b>(6,792)</b>	<b>-6%</b>	<b>184,645</b>	
% increase	4		20.4%	20.4%									7.4%	
<b>TOTAL MANAGERS AND STAFF</b>		<b>161,434</b>	<b>195,340</b>	<b>195,340</b>	<b>43,606</b>	<b>50,845</b>	<b>48,740</b>	<b>48,522</b>	<b>94,451</b>	<b>100,395</b>			<b>174,424</b>	